



# Swiss Mining Institute Investment Conference

Mpho Mashatola  
Senior Executive: Finance

20 – 21 November 2025

# Disclaimer

Some of the information in this report may contain projections or other forward-looking statements regarding future events or other financial performance, including information relating to our Group, that are based on the beliefs of our management, as well as assumptions made by and information currently available to our management. When used in this report, the words “estimate”, “project”, “believe”, “anticipate”, “intend”, “expect” and similar expressions are intended to identify forward-looking statements. Such statements reflect our current views with respect to future events and are subject to risks, uncertainties and assumptions.

Many factors could cause the actual results, performance or achievements to be materially different from any future results, performance or achievements that may be expressed or implied by such forward-looking statements, including, among others, adverse changes or uncertainties in general economic conditions in the markets we serve, a drop in the gold price, a prolonged strengthening of the Rand against the Dollar, regulatory developments adverse to DRDGOLD or difficulties in maintaining necessary licences or other governmental approvals, changes in DRDGOLD’s competitive position, changes in business strategy, any major disruption in production at key facilities or adverse changes in foreign exchange rates and various other factors.

These risks include, without limitation, those described in the section titled “Risk factors” included in our Form 20-F for the fiscal year ended 30 June 2025, which will be filed with the United States Securities and Exchange Commission (SEC) on or about 30 October 2025. You should not place undue reliance on these forward-looking statements, which speak only as of the date thereof. We do not undertake any obligation to publicly update or revise these forward-looking statements to reflect events or circumstances after the date of this fact sheet or the occurrence of unanticipated events. Any forward-looking statement included in this report have not been reviewed or reported on by DRDGOLD’s auditors.

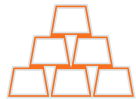


# THE DRDGOLD DIFFERENCE

## Why us and why now



South African-based world leader in large scale mechanised, on-surface mining, focused on environmental sustainability and operational efficiency. Dual listed on the JSE and NYSE.



### Gold-focused surface miner

**Sustainable by design**  
Gold and environmental restoration are inseparable outputs



### Huge reserve and resource

**Vast, long-life, surface resource**  
6.27Moz mineral resource of which 5.85 Moz are mineral reserves in two operating footprints



### Vision 2028 growth strategy

**Clear growth pathway**  
R8 billion Vision 2028 strategy to increase production to 200 000oz pa



### Strong balance sheet

**Proven financial discipline**  
Strong, debt-free balance sheet, 18-year dividend-paying track record



### Significant upside

**Share price appreciation**  
90% share price growth in past year

# What we do

Low grade resource means **economies of scale necessary**

High-pressure **hydro-mechanical reclamation**

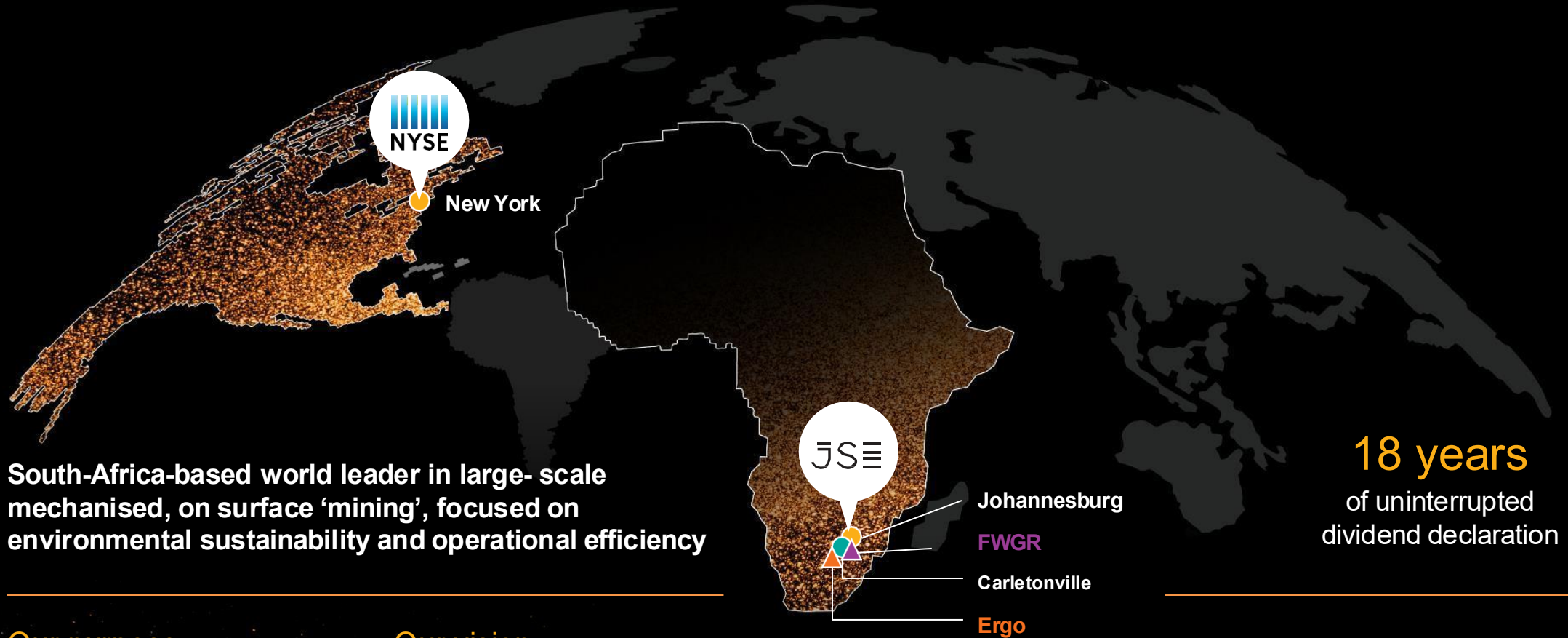
**High plant extraction** efficiencies

**24/7** operations

**Unique to us:**  
rehabilitation is concurrent



# Where we operate



South-Africa-based world leader in large- scale mechanised, on surface 'mining', focused on environmental sustainability and operational efficiency

**18 years**  
of uninterrupted  
dividend declaration

## Our purpose

To roll back the environment legacy of mining and add quality of life

## Our vision

To grow our reach locally and internationally by unlocking value and providing sustainable solutions through our technology and specialist skillset

Two operations located on world- renowned Wits Basin – Ergo and Far West Gold Recoveries (FWGR)

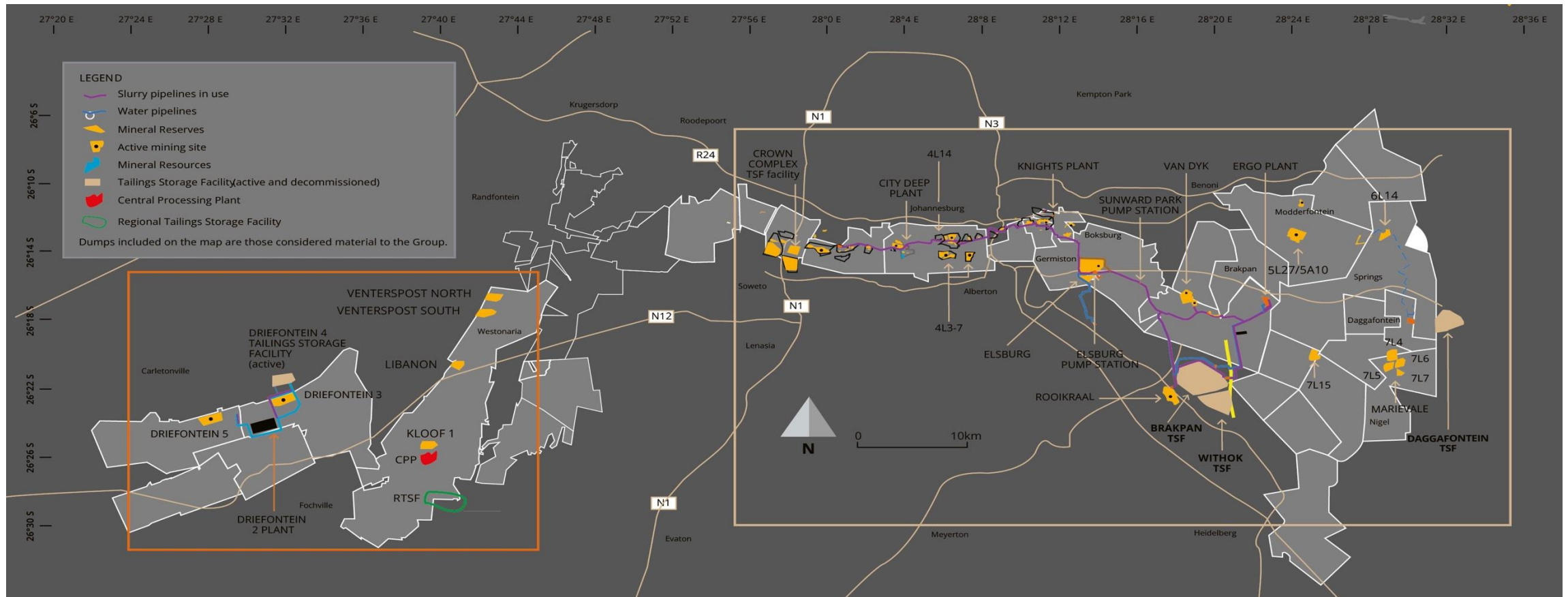
6.27Moz mineral resource , 5.85Moz mineral reserve across two long-life operating footprints



2.17Moz mineral resource  
2.17Moz mineral reserve

## At Ergo (22 years)

4.10Moz mineral resource  
3.68Moz mineral reserve





# Our sustainable model in action

Sustainability is our business model, maximising resource value responsibly and returning value to nature and the communities

| OBJECTIVE                          |   | OUTCOME                                                                                                          |
|------------------------------------|---|------------------------------------------------------------------------------------------------------------------|
| Lower cost, lower operational risk | » | High-volume, low-cost hydro reclamation of decades-old mine waste to produce gold; safer than underground mining |
| Environmental restoration          | » | Pollution causes (dust, water) removed, land liberated for re-use                                                |
| Energy independence                | » | New solar plant/battery storage system, reducing power utility usage, reducing costs and earning carbon credits  |
| Lower potable water usage          | » | Potable water down to 4% of total use, beating our 10% target.                                                   |
| Concurrent vegetation              | » | Vegetation planted as tailings are lifted, reducing dust and restoring ecosystems progressively.                 |

ERGO SOLAR PLANT AND BESS:

# Long-term enabler for growth

Commissioned November 2024

Functioning at **97%** of designed capacity end FY2025

**Largely meets Ergo's needs** re reclamation sites, plant, Brakpan TSF

**R108 million cost saving** end FY2025

**41 791 804kwh** surplus energy delivered to Eskom grid end FY2025

**Eskom credits realised** - 60MW with integrated 160mWh BESS

Credits to offset other Ergo power needs

**Carbon footprint reduced**

Application for carbon credits made



# Our strategy

Our strategy is driven by  
asset optimisation and  
sustainable development

## Our goals:

- Operational efficiency and long-term profitability
- Effective capital allocation
- Leave no value behind
- Embed resilience
- Add quality to life

### Short-term



**Restore optionality**  
by increasing throughput  
capacity

### Medium-term



**Establish reclamation, plant throughput and deposition-capacity** to process 3Mtpm of material and 6tpa of gold production by FY2028, with renewable energy, data integration and employee safety and development to match

### Long-term



Play a leading role in the **consolidation of tailings operations** in South Africa, and to explore and operationalise international opportunities

## Core competencies and enablers



Technological competence



Sound business proposition



Financial capacity



Environmental care



Social commitment

# Vision 2028 growth strategy

**3Mt** combined monthly throughput  
(current 2.1Mt)

**200 000oz** combined annual production  
(current 140 000-150 000oz)

**Outcome:** top-tier, low-cost, high margin  
gold producer

**‘Big Five’ projects: on schedule,  
within budget, to date self-funded**

## At Ergo



Two projects (Daggafontein and Withok) in progress to create more tailings deposition capacity

## At FWGR



Three projects in progress: to double plant capacity; construct regional tailings storage facility (RTSF); lay 135km pipeline linking expanded plant to RTSF

# 2025 Update on key projects - ERGO

## Vision 2028 Strategy

| Daggafontein                                                                     | Withok                                                                           |
|----------------------------------------------------------------------------------|----------------------------------------------------------------------------------|
| <b>TSF moved from reserve to deposition site</b>                                 | <b>Ergo's initial TSF, adjacent to current Brakpan TSF, previously reclaimed</b> |
| Deposition capacity<br><b>120Mt</b>                                              | Deposition capacity<br><b>310Mt</b>                                              |
| Deposition rate<br><b>500 000tpm</b>                                             | Eventual deposition rate<br><b>1.3Mtpm</b>                                       |
| <b>20-year life</b>                                                              | <b>20-year life</b>                                                              |
| <b>Completion expected Q1 FY2027</b>                                             | <b>Net effect:</b>                                                               |
| <b>Net effect:</b>                                                               | <b>Succeeds Brakpan TSF</b><br>as Ergo's primary deposition site                 |
| <b>Augments current Brakpan TSF</b><br>deposition medium-term                    | Extends Ergo life to<br><b>beyond 20 years</b>                                   |
| <b>Supplements</b><br>Withok TSF deposition longer-term                          | Marievale, Crown Tailings Complex<br><b>Reclamation, maybe more</b>              |
| <b>Stages of completion</b>                                                      | <b>Stages of completion</b>                                                      |
| <b>21km dual pipeline</b><br>(slurry and return water)<br>construction under way | <b>Public participation process completed</b>                                    |
|                                                                                  | Steps to re-establish as Ergo's <b>primary TSF</b> in progress                   |
|                                                                                  | <b>Authorisation</b><br>phase under way                                          |



2025 Update on key projects - FWGR

# Vision 2028 Strategy

RTSF

Deposition Capacity  
**800Mt**

Eventual Deposition Rate  
**2.4Mtpm**

More than  
**30-year life**

Beneficial occupation planned to be available Q1 FY2027, aligning with DP2 expansion completion

Net effect:

**one-of-a kind**  
TSF to the west

**size permits long-term deposition flowing**  
from large-scale reclamation, treatment of mine dumps across the region

**enormous, positive, long-term**  
regional environmental impact

DP2 / RTSF Pipeline

**135 km pipeline**

**2**  
Residue Pipeline

**Return**  
Water Pipeline

**Libanon**  
Slurry Pipeline

Completion expected Q1 FY2027, aligning with DP2 expansion completion

Stages of completion

**90km (67%)**  
Completed to date

**2 out of 3**  
Provincial roads crossed

**3 out of 3**  
District crossings completed

**7 out of 9**  
Internal road crossings completed

**Several major logistical challenges overcome to date**

**N12 highway underpass**

DP2 Expansion

Plant gets its own  
**Elution circuit, smelter house**

**600 000tpm initial feed**  
From each of Driefontein feed

**Completion expected Q1 FY2027**

Stages of completion

 Engineering and design  
**99%**

 Procurement  
**94%**

 Fabrication and supply  
**65%**

 Delivery  
**34%**

 Construction  
**29%**



# Financial strength to deliver



## Debt-free:

clean balance sheet with strong cash position



## Disciplined capital allocation:

history of carefully managed capital to maximise returns



## High-margin operation:

benefiting from high gold price environment while maintaining cost control



## Revenue +26%

**R7 878.2 m**

2024: R6 239.7 m



## Operating profit +81%

**R3 523.6 m**

2024: R2 081.3 m



## Cash and cash equivalents +151%

**R1 306.2 m**

2024: R521.5 m



## Undrawn secured facility

**R2.0 b**

2024: R2.0 b

# Sustainable value creation - FY2025

## Financial

|                                                                          |                                                                |                                                       |
|--------------------------------------------------------------------------|----------------------------------------------------------------|-------------------------------------------------------|
| Revenue<br><b>R7 878.2m</b><br>26% increase                              | Operating profit<br><b>R3 523.6m</b><br>69% increase           | Dividend declared per share<br><b>70cps</b>           |
| Average Rand gold price received<br><b>R1 632 275/kg</b><br>31% increase | Headline earnings per share<br><b>260.6cps</b><br>69% increase | <b>18 years</b><br>uninterrupted dividend declaration |

## Operational

|                                                    |                                                           |                                                                   |
|----------------------------------------------------|-----------------------------------------------------------|-------------------------------------------------------------------|
| Gold production<br><b>4 830kg</b><br>3% decrease   | Cash operating costs<br><b>R903 824/kg</b><br>8% increase | Yield<br><b>0.189g/t</b><br>16% decrease                          |
| Volume throughput<br><b>25.6Mt</b><br>15% increase | Rand per tonne (R/t)<br><b>R171</b><br>9% decrease        | All-in sustaining costs margin<br><b>39%</b>                      |
|                                                    |                                                           | USD/oz cash operating profit<br><b>\$1 549/oz</b><br>69% increase |

## Growth

|                                         |                                                                              |                                                             |
|-----------------------------------------|------------------------------------------------------------------------------|-------------------------------------------------------------|
| Capital expenditure<br><b>R2 254.9m</b> | Crown Complex classified from a Mineral Resource to a <b>Mineral Reserve</b> | Designation of Daggafontein as a <b>deposition facility</b> |
|-----------------------------------------|------------------------------------------------------------------------------|-------------------------------------------------------------|

***Our goal is long-term value creation for all our stakeholders***

## People

|                                                             |                               |                                                                  |
|-------------------------------------------------------------|-------------------------------|------------------------------------------------------------------|
| Fatality<br><b>zero<sup>LA</sup></b>                        | People employed<br><b>893</b> | Historically disadvantaged South Africans employed<br><b>79%</b> |
| Lost time injury frequency rate<br><b>1.63<sup>LA</sup></b> | Women in mining<br><b>27%</b> | Wages and benefits paid to employees<br><b>R747m</b>             |

## Environmental

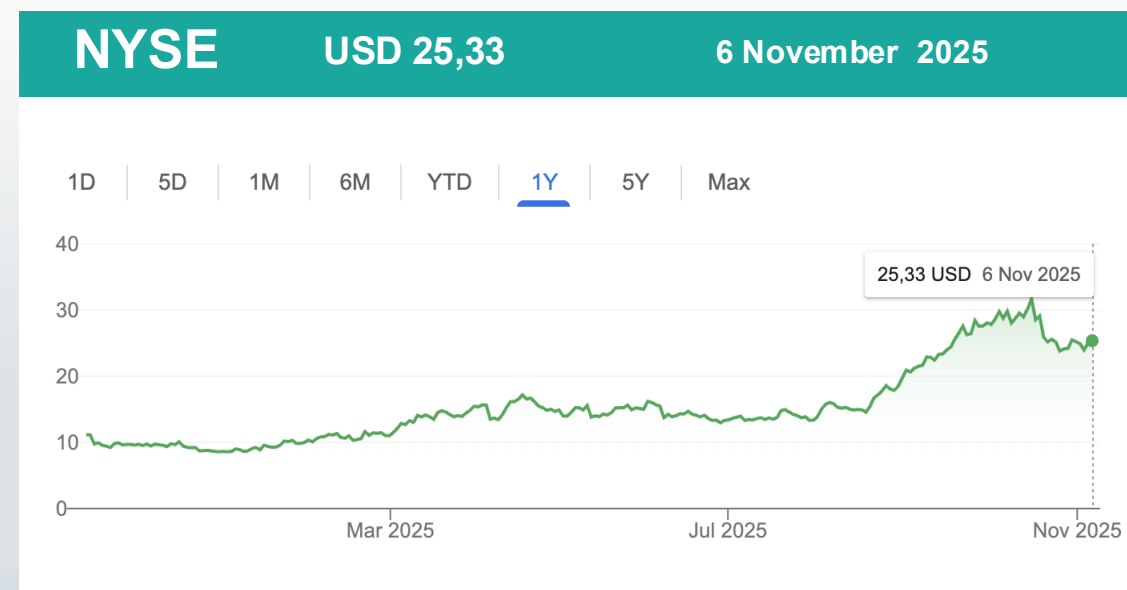
|                                                                           |                                                                   |                                                                                      |
|---------------------------------------------------------------------------|-------------------------------------------------------------------|--------------------------------------------------------------------------------------|
| Electricity consumption<br><b>282 560MWh<sup>LA</sup></b><br>10% decrease | Tailings storage facilities vegetated<br><b>44ha<sup>LA</sup></b> | Dust exceedances<br><b>2.10%</b>                                                     |
| Potable water consumption<br><b>1 214MI<sup>LA</sup></b><br>23% increase  | Environmental expenditure<br><b>R45.3m</b><br>11% increase        | Land clearance applications lodged with NNR for approval<br><b>41ha<sup>LA</sup></b> |

## Societal

|                                                                                          |                                         |                                             |                                             |
|------------------------------------------------------------------------------------------|-----------------------------------------|---------------------------------------------|---------------------------------------------|
| Social and economic development expenditure<br><b>R55.4m<sup>LA</sup></b><br>8% decrease | <b>Compliant</b><br>with Mining Charter | Income tax refund received<br><b>R25.7m</b> | PAYE paid<br><b>R231.1m</b><br>11% increase |
|------------------------------------------------------------------------------------------|-----------------------------------------|---------------------------------------------|---------------------------------------------|

<sup>LA</sup> Limited Assurance

# History of returns, a future of growth



## THE NEXT CHAPTER:

# Looking within and beyond SA for gold and copper



**Our model is replicable, scalable –  
unpriced, long-term upside potential**



**Geographic and commodity expansion:**  
assessing opportunities in gold and copper,  
beyond our current footprint



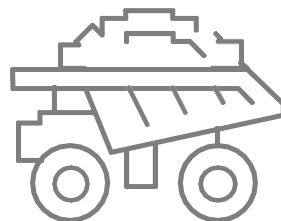
# Why Invest in DRDGOLD?



Strong record of  
dividend payments



Low risk  
– highly mechanised  
on-surface operations



Proven technology  
and expertise



Continued scope  
for growth

- Can play a role in consolidation of tailings operations in South Africa
- Replicating business model and looking at PGM and battery metal prospects



Full exposure  
to gold price



Strong balance sheet  
and substantial  
cashflows



Disciplined  
conservative capital  
investment strategy



Positioned for growth  
- 1t of additional gold  
production by  
FY2029

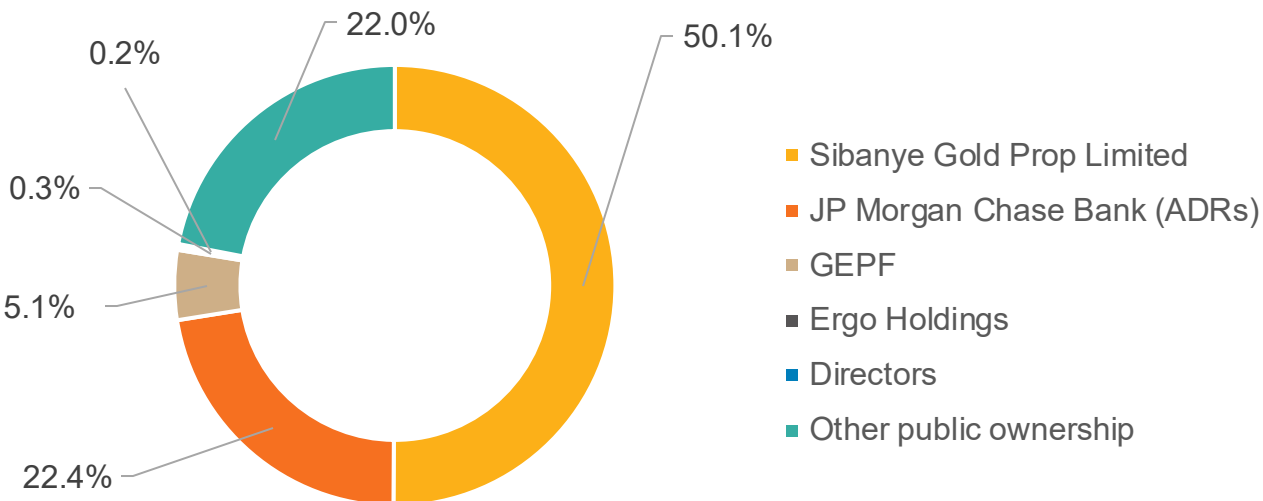


# APPENDIX

# How we are structured

- South Africa's oldest continuously listed mining company still in operation, established in 1895
- Listed on the Johannesburg Stock Exchange (JSE) and the New York Stock Exchange (NYSE)
- Market cap: 7 November 2025 R39.1 billion
- Compliant with South Africa's minerals and environmental legislation

Shareholders %



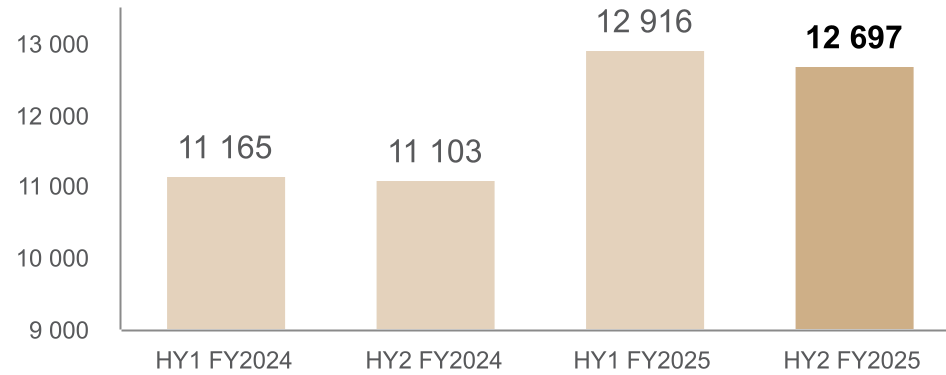
## Top 10 ADR holders

|                                              |                                              |
|----------------------------------------------|----------------------------------------------|
| Van Eck Associates Corporation               | BlackRock Advisors (U.K.), LTD               |
| American Century Investment Management, Inc. | Morgan Stanley & Co. Llc                     |
| Renaissance Technologies, LLC                | BlackRock Investment Management (U.K.), LTD  |
| Arrowstreet Capital LP                       | Us Global Investors, Inc. (Asset Management) |
| Marshall Wace North America, L.P.            | Millennium Management Llc                    |

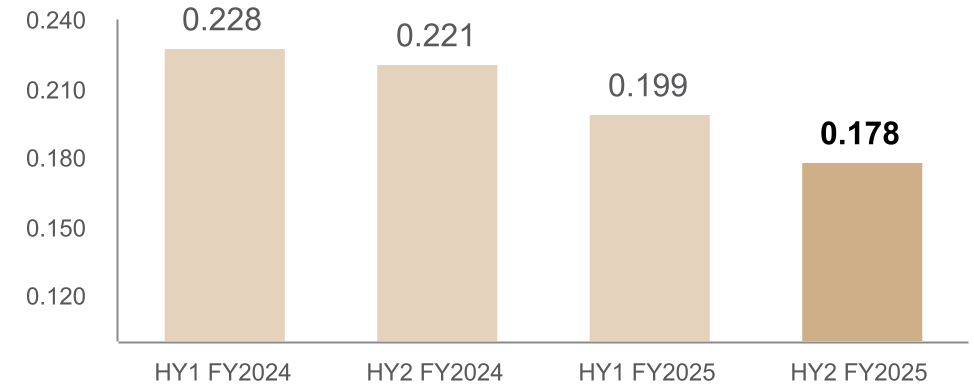


# Group Operating Trends

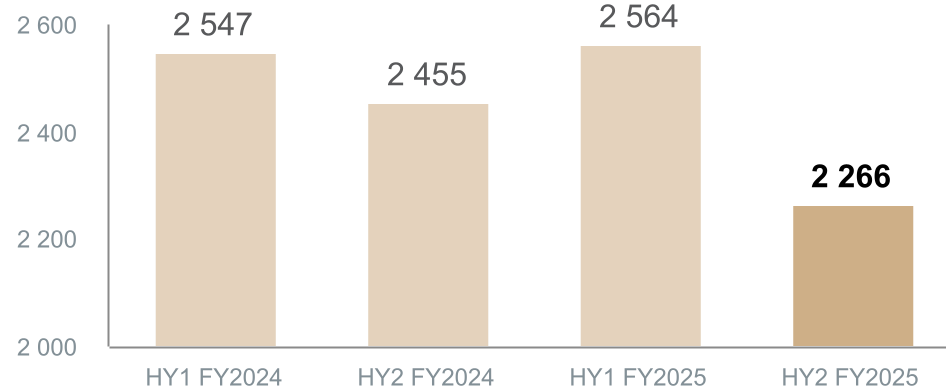
**Volume (000t)**



**Yield (g/t)**



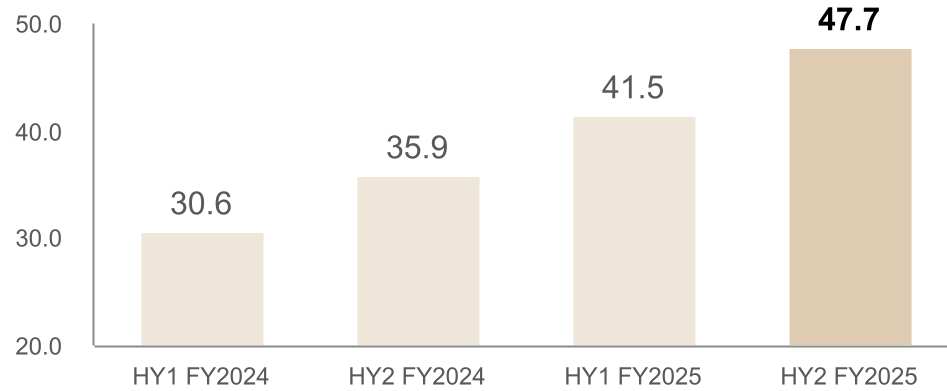
**Production (kg)**



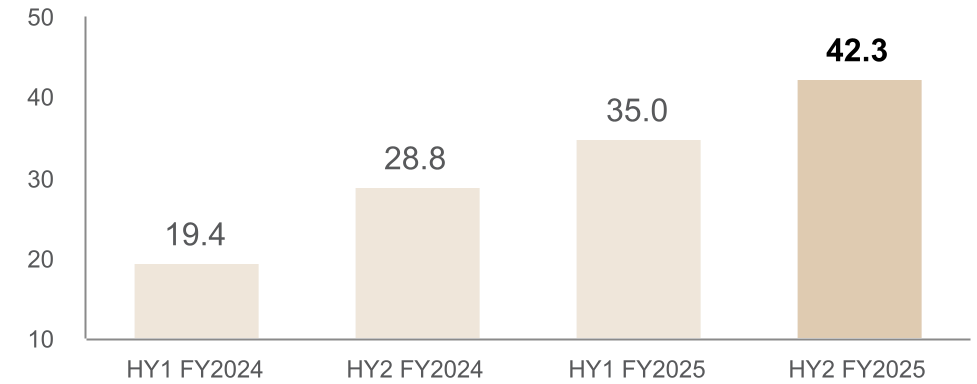


# Group Financial Trends

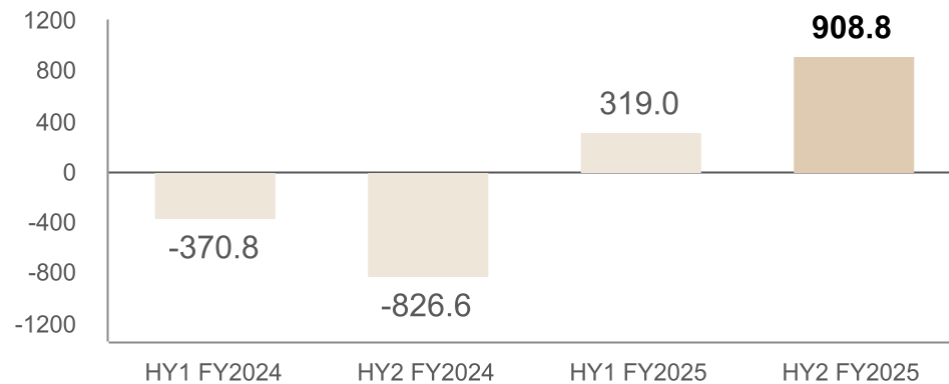
**Operating margin (%)**



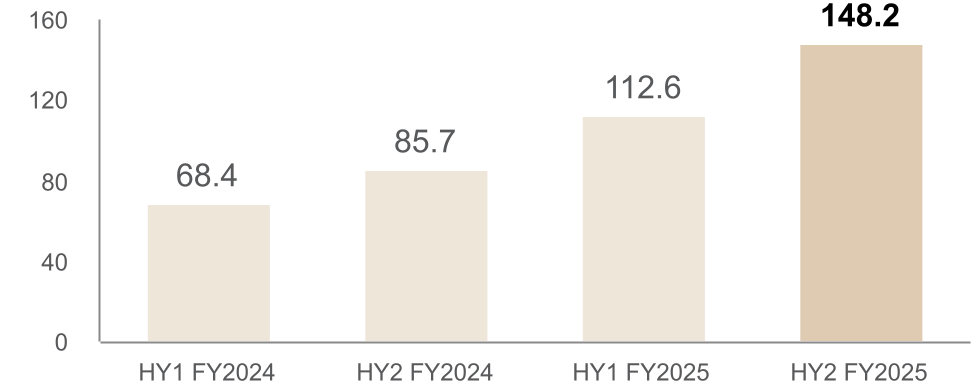
**All-in sustaining costs margin (%)**



**Free cash flow (Rm)**



**HEPS (cents per share)**



# Summarised group statement of financial position

|                                                                | 2025<br>Rm      | 2024<br>Rm     |
|----------------------------------------------------------------|-----------------|----------------|
| <b>Non-current assets</b>                                      |                 |                |
| Property, plant and equipment                                  | 8 542.2         | 6 794.9        |
| Investments in rehabilitation obligation funds and other funds | 1 002.8         | 912.5          |
| Other non-current assets <sup>1</sup>                          | 379.2           | 226.0          |
| Deferred tax asset                                             | 38.3            | 23.4           |
| <b>Current assets</b>                                          |                 |                |
| Inventories                                                    | 522.6           | 460.0          |
| Current tax receivable                                         | 4.3             | 33.1           |
| Trade and other receivables                                    | 329.6           | 479.0          |
| Assets held for sale                                           | 120.8           | —              |
| Cash and cash equivalents                                      | 1 306.2         | 521.5          |
| <b>Total assets</b>                                            | <b>12 246.0</b> | <b>9 450.4</b> |
| <b>Equity</b>                                                  | <b>8 883.0</b>  | <b>6 889.4</b> |
| <b>Non-current liabilities</b>                                 |                 |                |
| Provision for environmental rehabilitation                     | 558.7           | 616.8          |
| Deferred tax liability                                         | 1 781.8         | 958.0          |
| Liability for post-retirement medical benefits                 | 11.3            | 10.4           |
| Non-current portion of lease liabilities                       | 10.0            | 22.3           |
| <b>Current liabilities</b>                                     |                 |                |
| Trade and other payables                                       | 964.3           | 917.4          |
| Other current liabilities <sup>2</sup>                         | 37.0            | 36.1           |
| Liabilities directly associated with the assets held for sale  | 9.9             | —              |
| <b>Total equity and liabilities</b>                            | <b>12 246.0</b> | <b>9 450.4</b> |

<sup>1</sup> Includes payments made under protest and investments in other entities of R56.7 million (FY2024: R45.6 million) and R322.5 million (FY2024: R180.4 million) respectively.

<sup>2</sup> Includes current portion of lease liabilities of R7.4 million (FY2024: R6.9 million) and current tax liabilities of R29.5 million (FY2024: R29.2 million).

# FINANCIAL REVIEW

# STATEMENT OF PROFIT AND LOSS



*For the year ended 30 June 2025*

|                                               | Year to 30 June 2025 | Year to 30 June 2024 |
|-----------------------------------------------|----------------------|----------------------|
|                                               | Rm                   | Rm                   |
| Revenue                                       | 7 878.2              | 6 239.7              |
| Cost of sales                                 | (4 747.7)            | (4 429.9)            |
| <b>Gross profit from operating activities</b> | <b>3 130.5</b>       | <b>1 809.8</b>       |
| Other income                                  | —                    | 2.0                  |
| Administration expenses and other costs       | (213.8)              | (199.3)              |
| <b>Results from operating activities</b>      | <b>2 916.7</b>       | <b>1 612.5</b>       |
| Finance income                                | 223.8                | 280.8                |
| Finance expenses                              | (73.4)               | (76.4)               |
| <b>Profit before tax</b>                      | <b>3 067.1</b>       | <b>1 816.9</b>       |
| Income tax                                    | (824.4)              | (488.2)              |
| <b>Profit for the year</b>                    | <b>2 242.7</b>       | <b>1 328.7</b>       |

# FINANCIAL REVIEW

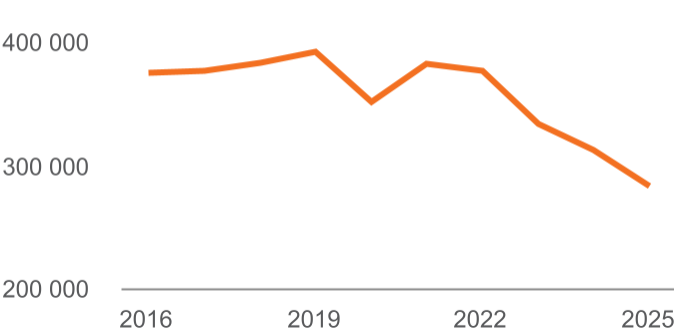
## STATEMENT OF CASH FLOWS

*For the year ended 30 June 2025*

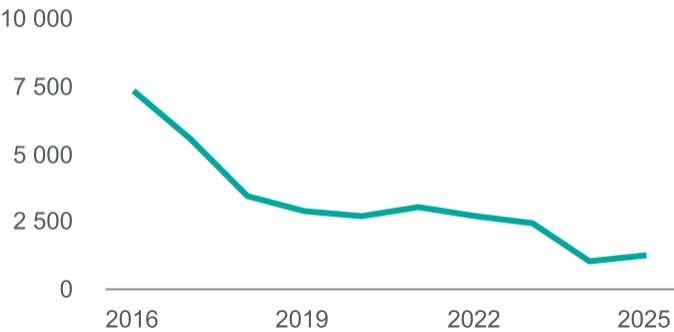
|                                                                             | Year to 30 June 2025<br>Rm | Year to 30 June 2024<br>Rm |
|-----------------------------------------------------------------------------|----------------------------|----------------------------|
| <b>Net cash inflow from operating activities</b>                            | <b>3 511.1</b>             | <b>1 845.2</b>             |
| Cash generated from operations                                              | 3 376.9                    | 1 738.3                    |
| Finance income received                                                     | 63.7                       | 154.6                      |
| Dividends received                                                          | 56.3                       | 29.3                       |
| Finance expense paid                                                        | (11.5)                     | (4.5)                      |
| Income tax received / (paid)                                                | 25.7                       | (72.5)                     |
| <b>Net cash outflow from investing activities</b>                           | <b>(2 283.3)</b>           | <b>(3 042.6)</b>           |
| Acquisition of property, plant and equipment                                | (2 254.9)                  | (2 985.7)                  |
| Proceeds on disposal of property, plant and equipment                       | —                          | 0.3                        |
| Investment in other funds                                                   | (2.3)                      | (33.8)                     |
| Environmental rehabilitation payments to reduce decommissioning liabilities | (26.1)                     | (23.4)                     |
| <b>Net cash outflow from financing activities</b>                           | <b>(443.1)</b>             | <b>(750.7)</b>             |
| Dividends paid on ordinary share capital                                    | (431.0)                    | (731.7)                    |
| Repayment of lease liabilities                                              | (12.1)                     | (19.0)                     |
| <b>Net increase/(decrease) in cash and cash equivalents</b>                 | <b>784.7</b>               | <b>(1 948.1)</b>           |
| Effect of foreign exchange rate fluctuations on cash                        | —                          | (1.8)                      |
| Opening cash and cash equivalents                                           | 521.5                      | 2 471.4                    |
| <b>Closing cash and cash equivalents</b>                                    | <b>1 306.2</b>             | <b>521.5</b>               |

# Environmental Performance

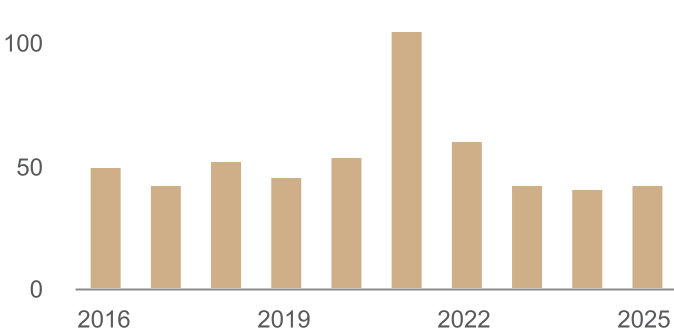
Electricity consumption (MWh)



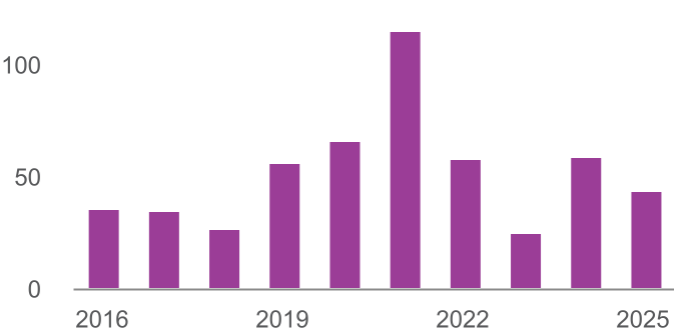
Potable water externally sourced (MI)



Environmental spend (R million)



Hectares vegetated (ha)



## Over 10 years:



Electricity usage

**decreased by 25%**



Potable water

**decreased by 83%**



Environmental spend of

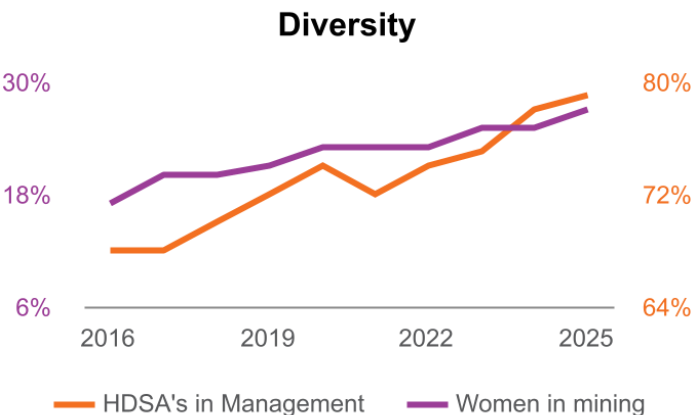
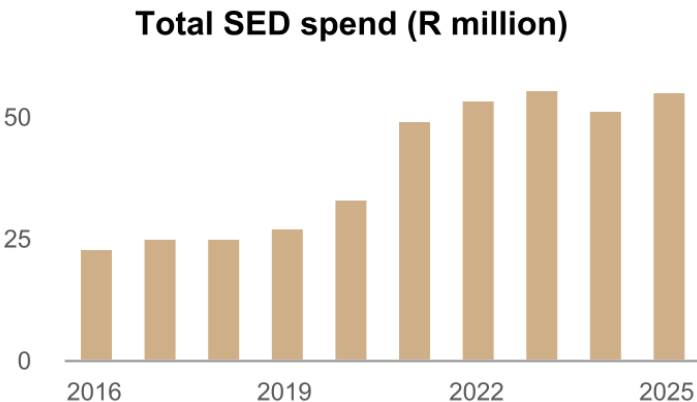
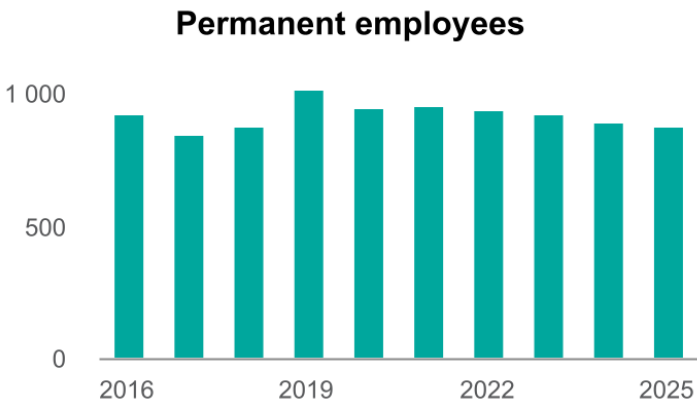
**R534 million**



TSFs vegetated

**520ha**

# Social Performance





**SUSTAINABLY GOLD**  
REGENERATION | CLIMATE | PEOPLE | RENEWAL

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**Media Relations**

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South Africa

**Shareholder**  
**Data**

(Incorporated in the Republic of South Africa)

Registration No.1895/000926/06

JSE share code: DRD

ISIN: ZAE 000058723

NYSE share code: DRD