



NYSE Basic Materials

Virtual Investor Access Day

14 March 2023



Niël Pretorius
Chief Executive Officer



Disclaimer

Many factors could cause the actual results, performance or achievements to be materially different from any future results, performance or achievements that may be expressed or implied by such forward-looking statements, including, among others, adverse changes or uncertainties in general economic conditions in the markets we serve, a drop in the gold price, a sustained strengthening of the Rand against the Dollar, regulatory developments adverse to DRDGOLD or difficulties in maintaining necessary licenses or other governmental approvals, changes in DRDGOLD's competitive position, changes in business strategy, any major disruption in production at key facilities or adverse changes in foreign exchange rates and various other factors. These risks include, without limitation, those described in the section entitled "Risk Factors" included in our annual report for the fiscal year ended 30 June 2022, which we filed with the United States Securities and Exchange Commission on 28 October 2022 on Form 20-F. You should not place undue reliance on these forward-looking statements, which speak only as of the date thereof. We do not undertake any obligation to publicly update or revise these forward-looking statements to reflect events or circumstances after the date of this report or to the occurrence of unanticipated events. Any forward-looking statements included in this presentation have not been reviewed and reported on by DRDGOLD's auditors.

Who we are



Legacy

South Africa's oldest continuously listed mining company still in operation, established in 1895

Stock Exchange

Listed on JSE Limited and New York Stock Exchange

Changing reality

Staying relevant by adapting to a changing reality
Transitioned from underground to mega-volume tailings-retreatment

Resilience and agility

Combining resilience and agility to be able to thrive as well as it survives, the company is rolling back the environmental legacy of mining



Process

Gold produced from reprocessed tailings at two distinct business units in South Africa's Witwatersrand

Logistics

Between 25m and 30m tonnes of material moved per annum

Solution

Permanent solution for scarred land, reversing the environmental legacy of mining

OPERATING MODEL

MECHANISED

Highly mechanised high-pressure hydro-mining of discarded mine-tailings



PUMPING

Slurry mix pumped to reduction works through network of pipelines



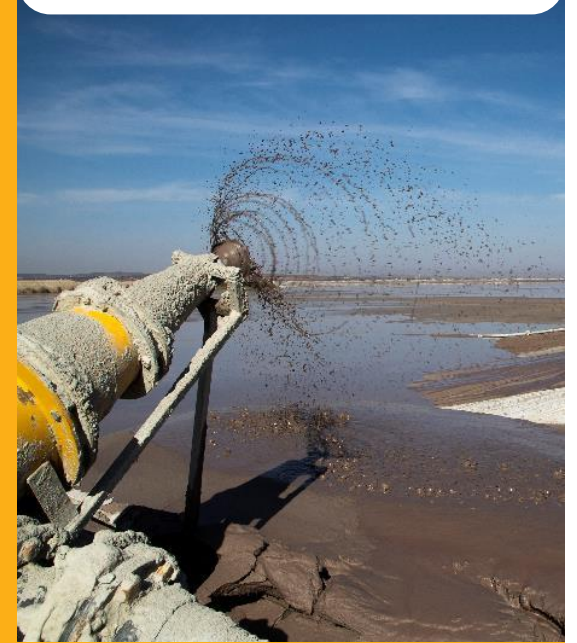
PRODUCT

Gold recovered from slurry through extensively automated process



DISCARD

Tailings deposited on a facility of a different design and following contemporary management practice



OUR STRATEGY

1 MINE

our large surface gold resource optimally, profitably, sustainably



2 GROW

by replicating our business model and looking at PGM and battery metal prospects



3 USE

technology, information to enhance operational performance, minimise environmental impact



4 CREATE

a value-driven culture of employee safety, empowerment, diversity, inclusivity



5 IMPROVE

the quality of life of our host communities



INTEGRATING 8 SUSTAINABLE DEVELOPMENT GOALS INTO OUR STRATEGY



12 THINGS YOU NEED TO KNOW ABOUT US

1. South Africa-based world leader in large-scale gold tailings retreatment

- **6.04Moz** Mineral Reserves
- **9.81Moz** Mineral Resources
- **1 000km²** + operating footprint

2. Two Witwatersrand operations

- **Ergo**
 - **3.58Moz** Mineral Reserves
 - **7.35Moz** Mineral Resources
- **Far West Gold Recoveries**
 - **2.46Moz** Mineral Reserves and Mineral Resources

3. Low operating risk

- Relative to deep-level underground mining
- 'Mining where the **sun shines**'

4. Highly mechanised

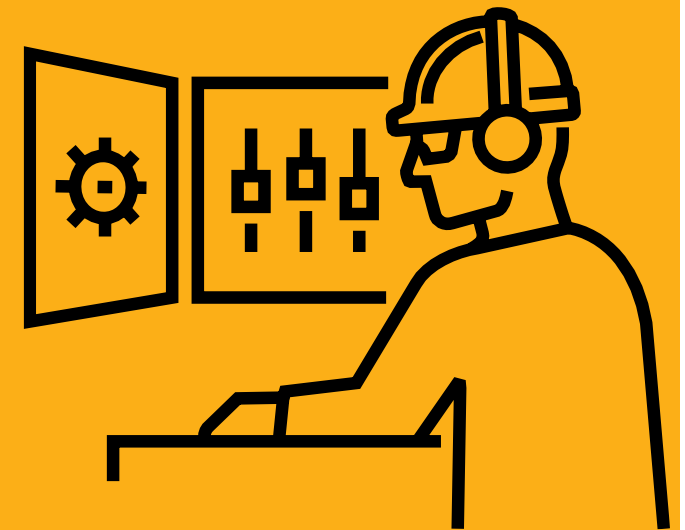
- **Digitisation** – 24/7/365 operational surveillance
- **Small, skilled and experienced** workforce
- Years-long track record of **labour stability**

5. Research and development programme

- Getting **more** out of **less**

6. Sound regulator relationships

- **Broad-based** black economic empowerment
- **Mineral and Petroleum Resources Development Act**-compliant



12 THINGS YOU NEED TO KNOW ABOUT US

7. Power, water supply stability

- Developing own PV power generation at Ergo
- Reducing **grid dependence** option
- Reducing **potable water** dependence

8. Compelling ESG proposition

- Reversing gold mining's **environmental legacy**
- **Liberating land** for redevelopment
- Empowering **host communities**

9. No 14 among top 100 JSE-listed companies in 2022

- Best performing gold company over the past five years



10. Dividends

- **16 years'** uninterrupted payments

11. Market capitalisation

- **R10 583m (US\$640m)** as at 31 December 2022

12. Growth prospects

- Gold and beyond, leveraging **Sibanye-Stillwater relationship**



**DIVIDENDS DECLARED
TO SHAREHOLDERS**

16-YEAR

**UNINTERRUPTED
DIVIDEND DECLARATION**



2022

Total value added

R5 315m

Total economic
value distributed

R4 236m

Re-invested
in the Group

R872m

VALUE WE CREATED

**VALUE
CREATED**



Revenue



Income from
investments



Income from
disposal of
property, plant
and equipment

GROUP KEY FEATURES

AS AT 31 DECEMBER 2022



Income tax paid:
R92.0m

**Pay as you earn
(PAYE):** R121.5m

**All-in sustaining
costs margin** of 17.0%

16th consecutive year of **dividend payment** of 20 cents per share declared as cash dividend (20 cents per share for HY1 FY2022)

11% increase in the average **Rand gold price** received to R961 022/kg

Women in mining
Increased to 24% of total staff

**Socio-economic
development spend of
R28.9m** (48% increase)

**Dust exceedances
contained to below
2% of total
measurements**

Revenue

R2 654.3m

6% increase

Operating profit

R792.4m

5% decrease

Production

2 731kg

5% decrease

Headline earnings

R535.0m

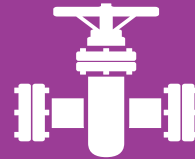
8% increase

LOOKING AHEAD



FY2023 GUIDANCE

- Achieve a gold production of between 160 000oz and 180 000oz
- @ cash operating cost of R685 000/kg
- Expected capital investment revised down to R900 million



ERGO

- Completion of Phase I of solar power plant
- Commissioning of Rooikraal, Valley Silts and 4L3 for mining

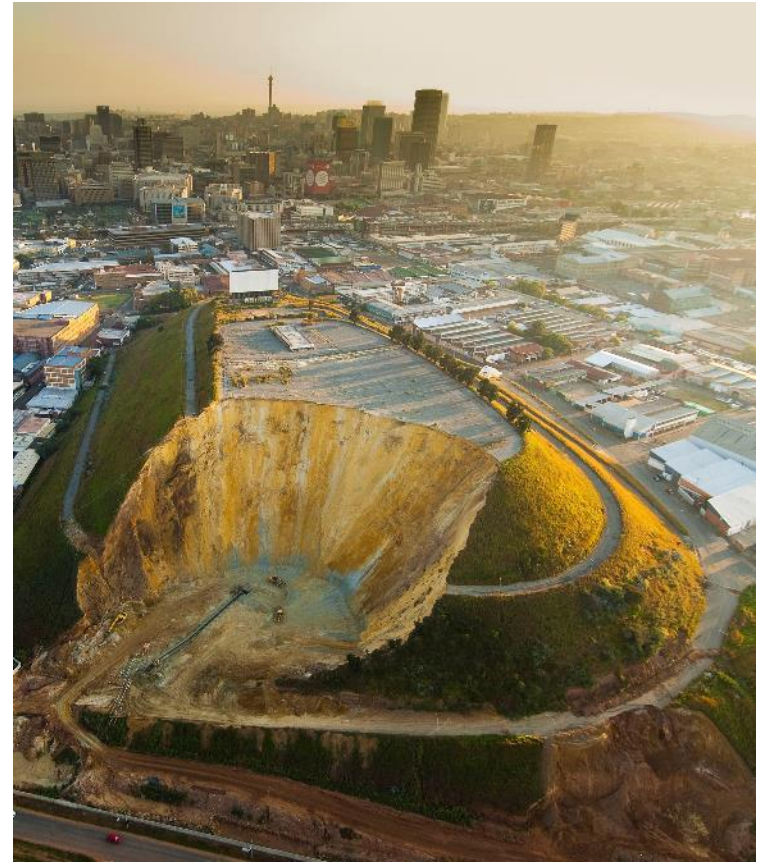
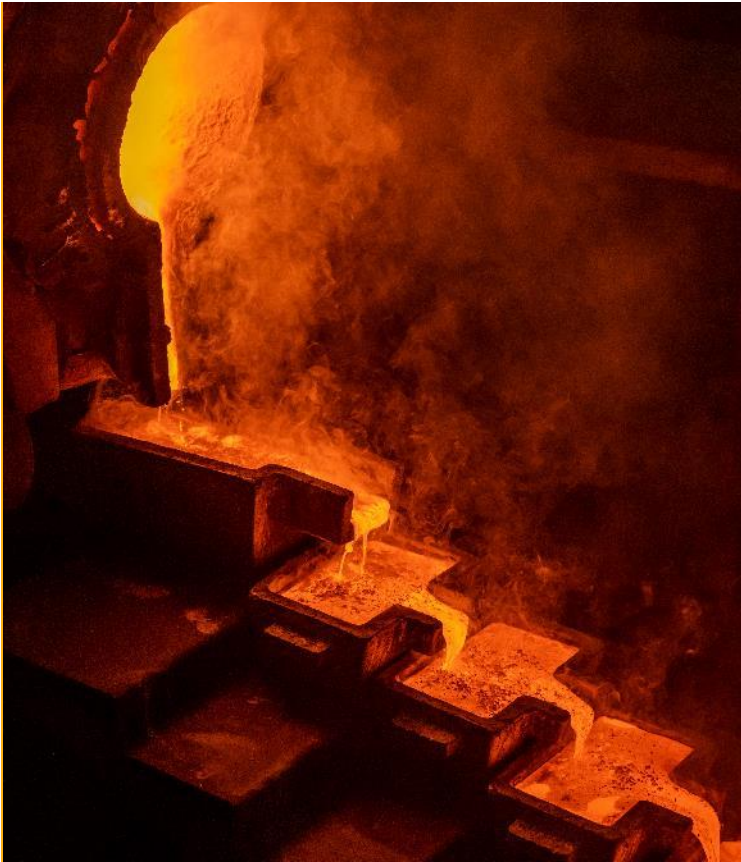


FAR WEST GOLD RECOVERIES

- Commissioning of Driefontein 3 for mining

WHAT WE INTEND DOING NEXT

From gold to multi-commodity reprocessing and rehabilitation of mine tailings



From gold to multi-commodity reprocessing and rehabilitation of mine tailings



Growth prospects by unlocking further value from:

- Sibanye-Stillwater including green metals
- Other South African mining companies
- Defining global destinations where the company should operate from in future

Capital investment strategy

- New mega TSF in the Far West Rand
- Brakpan-Withok TSF continuation
- Green energy

Value proposition

- Green miner, producing green metals, generating green energy to drive green economies
- Circular economy

Appendix



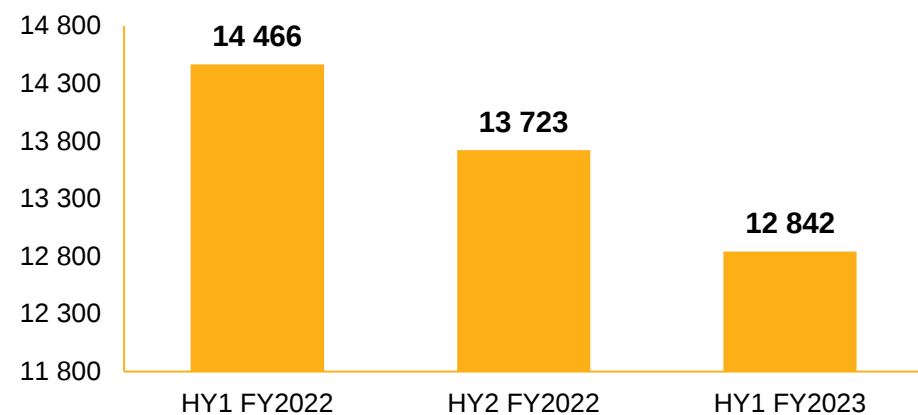
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OPERATING TRENDS

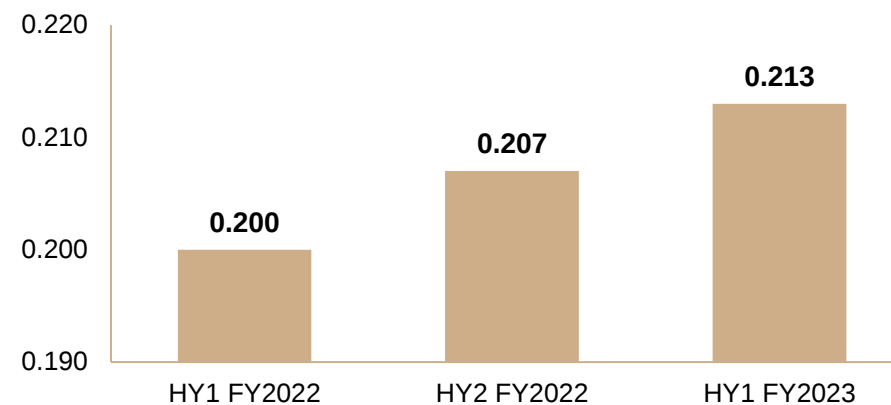


GROUP OPERATING TRENDS

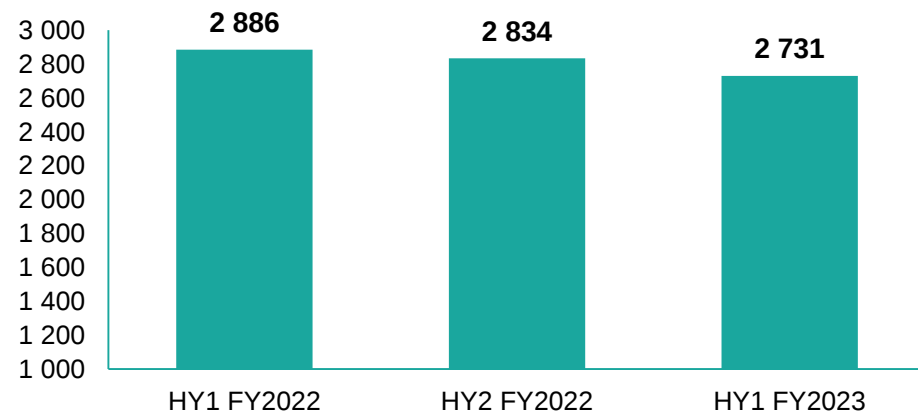
Volume (000t)



Yield (g/t)



Production (kg)



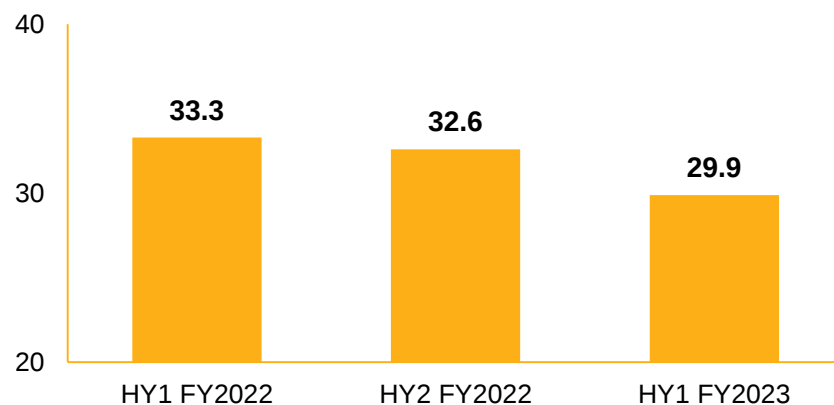
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FINANCIAL REVIEW

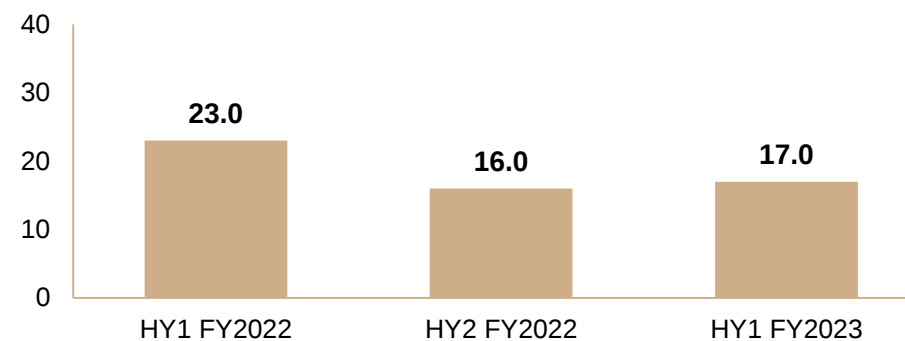


GROUP FINANCIAL TRENDS

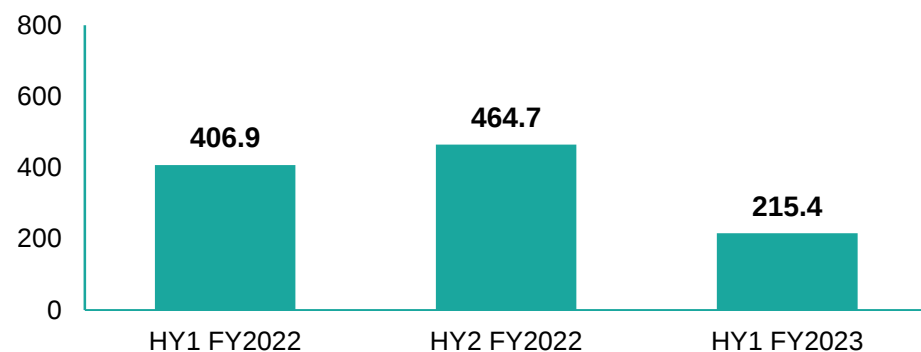
Operating margin (%)



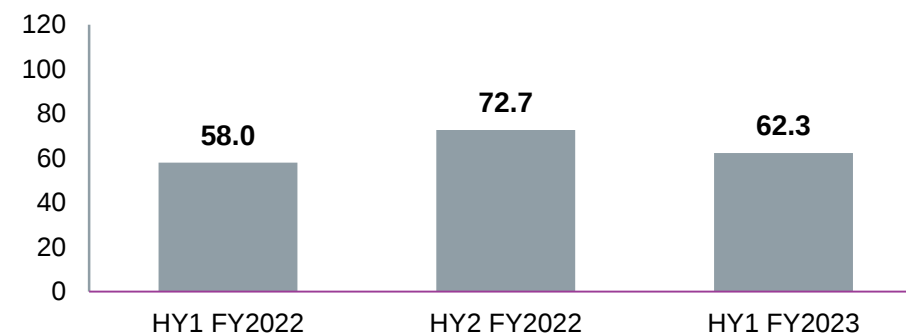
All-in sustaining costs margin (%)



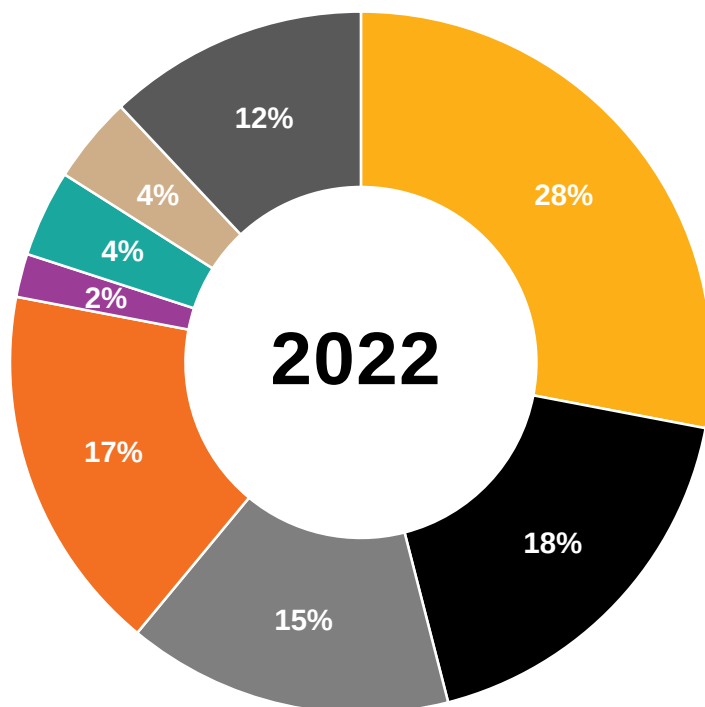
Free cash flow (Rm)



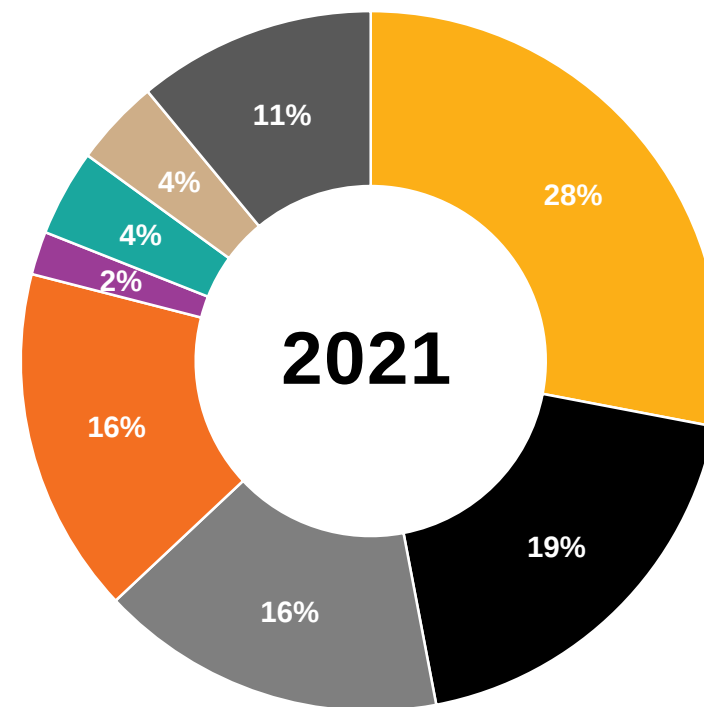
HEPS (cents per share)



OPERATING COSTS (%)



- Materials
- Labour
- Electricity
- Contractors
- Water
- Machine hire
- Security expenses
- Other



- Materials
- Labour
- Electricity
- Contractors
- Water
- Machine hire
- Security expenses
- Other

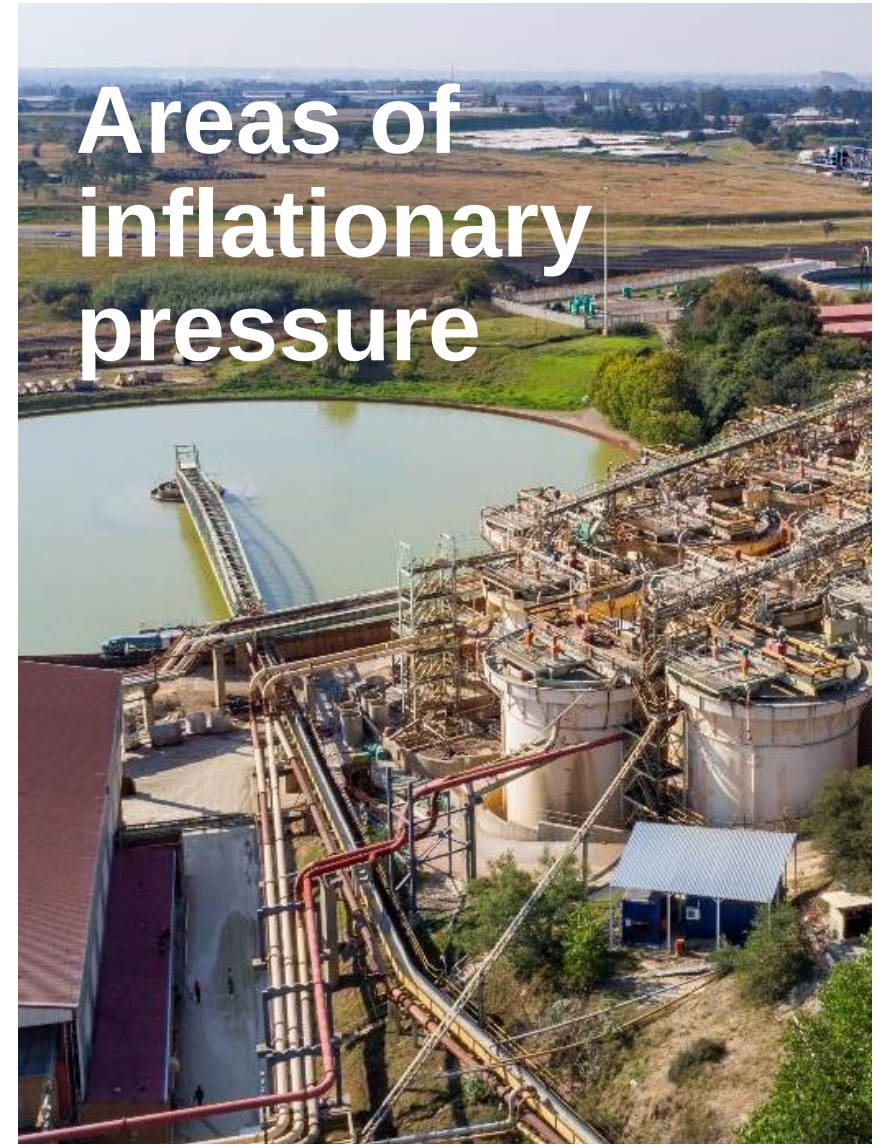
Reagents subject to above inflationary increases
(oxygen and cyanide)

Weakening of the Rand - import cost increases
(carbon, floc, switchgear, high sheer agitator, solar
panels, batteries, etc.)

Sea freight price increases show no sign of
stabilisation or decrease as yet

Diesel price increases mean suppliers increase their
delivered prices and some now bill delivery separately

Electricity price increases



CAPEX PROGRAMMES



FWGR:

Driefontein 3 reclamation and pump station

R162m

FWGR:

Land for construction of TSF infrastructure

R67m

ERGO:

Solar project - 20MW, MV works, upgrade current power line to 88kV

R702.4m

ERGO:

Site establishment - piping and pumping infrastructure

R325m

ERGO:

City Deep electricity supply infrastructure upgrade

R24.2m

EXECUTION RISK

Switch gear delivery times

Reagent supply and import costs

Electricity supply

Diesel shortages

FINANCIAL REVIEW: STATEMENT OF PROFIT OR LOSS

FOR THE SIX MONTHS ENDED 31 DECEMBER 2022

	Six months ended 31 Dec 2022 Rm	Six months ended 31 Dec 2021 Rm
Revenue	2 654.3	2 498.5
Cost of sales	(1 985.7)	(1 831.1)
Gross profit from operating activities	668.6	667.4
Administration expenses and other costs	(80.7)	(82.0)
Results from operating activities	587.9	585.4
Finance income	157.6	114.8
Finance expenses	(33.5)	(30.9)
Profit before tax	712.0	669.3
Income tax	(177.0)	(173.4)
Profit for the period	535.0	495.9

FINANCIAL REVIEW: STATEMENT OF FINANCIAL POSITION

AS AT 31 DECEMBER 2022

	As at 31 Dec 2022 Rm	As at 31 Dec 2021 Rm
Property, plant and equipment	3 366.3	2 854.5
Non-current investments and other assets	949.2	866.6
Deferred tax assets	10.3	15.9
Cash and cash equivalents	2 392.2	2 239.1
Other current assets	554.8	582.3
Total assets	7 272.8	6 558.4
Equity	5 630.6	4 972.2
Provision for environmental rehabilitation	539.3	577.8
Deferred tax liability	517.6	413.7
Other non-current liabilities	34.5	40.9
Current liabilities	550.8	553.8
Total equity and liabilities	7 272.8	6 558.4
Current ratio	5.4	5.1

FINANCIAL REVIEW: STATEMENT OF CASH FLOWS

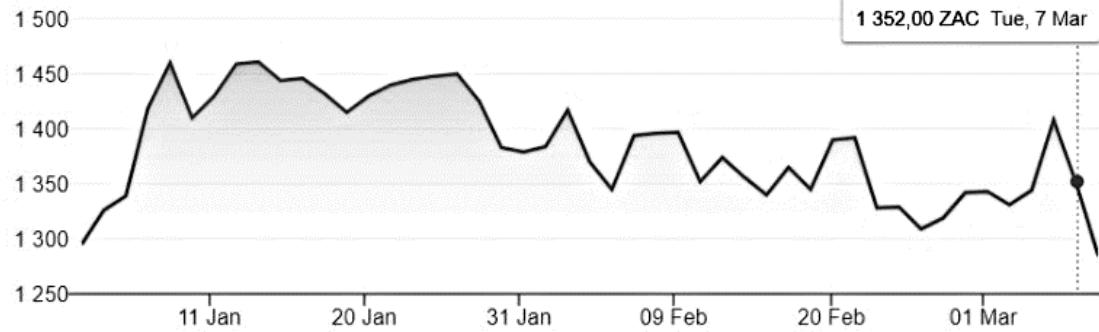
FOR THE SIX MONTHS ENDED 31 DECEMBER 2022

	Six months ended 31 Dec 2022 Rm	Six months ended 31 Dec 2021 Rm
Net cash inflow from operating activities	636.9	605.4
Cash generated from operations	601.4	618.0
Finance income received	81.4	52.0
Dividends received	48.4	41.0
Finance expenses paid	(2.3)	(3.8)
Income tax paid	(92.0)	(101.8)
Net cash outflow from investing activities	(421.5)	(198.5)
Acquisition of property, plant and equipment	(387.3)	(182.5)
Investment in other funds	(29.3)	-
Environmental rehabilitation payments to reduce decommissioning liabilities	(4.9)	(16.0)
Net cash outflow from financing activities	(351.4)	(353.7)
Dividends paid on ordinary shares	(342.5)	(345.5)
Repayment of lease liabilities	(8.9)	(8.2)
Net (decrease)/increase in cash and cash equivalents	(136.0)	53.2
Effect of exchange rate fluctuations on cash	2.6	5.9
Opening cash and cash equivalents	2 525.6	2 180.0
Closing cash and cash equivalents	2 392.2	2 239.1

JSE

ZAR cents 1 352.00

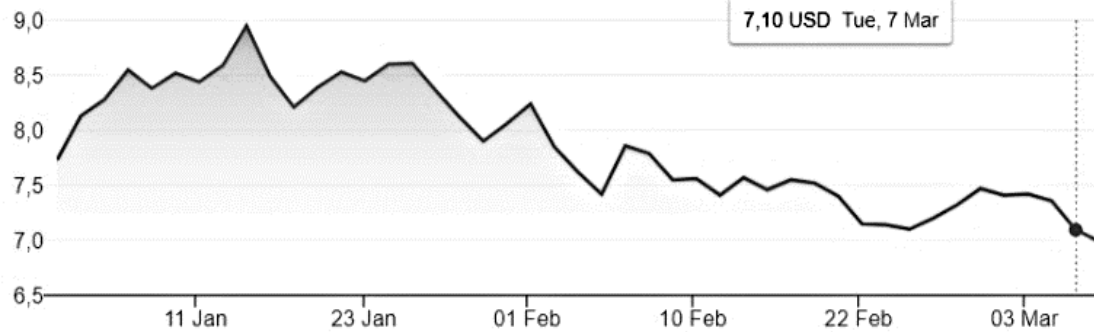
7 March 2023



NYSE

USD cents 7.10

7 March 2023



SHARE PRICE



OWNERSHIP AS AT 30 JUNE 2022

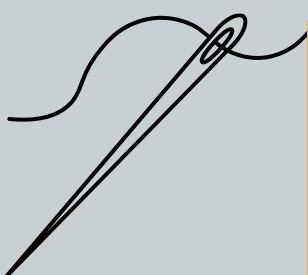
Sibanye-Stillwater ¹	433 158 944	50.1%
The Bank of New York (ADRs)	252 475 536	26.9%
Ergo Mining Operations Pty Ltd	6 612 266	0.8%
Directors	1 143 254	0.1%
Other public ownership	191 198 711	22.1%
Total	864 588 711	100%

¹Sibanye Gold Limited trading as Sibanye-Stillwater

Ergo was previously owned by Ergo Mining Operations (Proprietary) Limited (EMO). EMO was 74% owned by DRDGOLD Limited and 26% by our Broad Based Black Economic Empowerment (BBBEE) partners – Khumo Gold SPV Proprietary Limited (Khumo) and the DRDSA Empowerment Trust. In FY2015, an agreement was entered into with our BBBEE partners entailing a roll-up of shareholding which included the substitution of their 26% shareholding in EMO for an 8.1% and 2.4% shareholding in DRDGOLD Limited, respectively. As at 30 June 2022, Khumo and the DRDSA Empowerment Trust held nil shares in DRDGOLD.



OUR JOURNEY FROM SD TO ESG



**10+ years
value-add from
Five Capitals
integration**

**golden thread
informing**

Strategy

**Deployment
of resources**

Capital



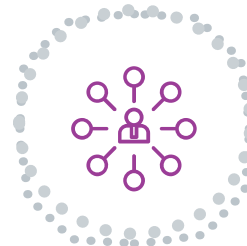
FINANCIAL CAPITAL

- Healthy cashflow
- Dividends
- Unhedged
- Strong cash position
- Conservative capital management
- No debt



MANUFACTURED AND INTELLECTUAL CAPITAL

- Integrated water circuit
 - reduction in use of potable water
- Extensive automation
 - safe, reliable
- Information management system
 - maintains extraction efficiencies
 - not more than 180-220 parts per billion surrendered



SOCIAL CAPITAL

- Poverty alleviation
- Youth development
- Broad Based Livelihoods programme – 8 000 people reached to date
- Maths, Science, Accounting Programme – 8 schools, 2 teachers, 662 pupils reached to date



NATURAL CAPITAL

- Dust suppression
- Tailings storage facility vegetation
- 911 hectares of land rehabilitated for redevelopment over 10 years
- Water management
- 61% reduction in potable water use over 10 years
- Land rehabilitation for redevelopment



HUMAN CAPITAL

- Knowledge-based workforce
 - safe, healthy
 - representative of SA demographics
 - career, life skills development

ESG



ENVIRONMENTAL



SOCIAL



GOVERNANCE



E

Our performance for the six months ended 31 December 2022



2.0%

increase in
externally sourced
potable water



1.5%

dust emissions
exceedances



R18.2m

spent on
rehabilitation



8ha

tailings deposition
facilities vegetated



1 388Mℓ

Potable water
consumption

TAILINGS MANAGEMENT

External Tailings
Review Panel

Internal Tailings Performance Management System (TPMS) implemented for dedicated data collection, storage and processing. Ensures integrity of data for day-to-day management and oversight

Review of Historical Interferometric Synthetic Aperture Radar (InSAR) imagery for mapping ground deformation over large areas

Quarterly drone
surveillance

Environmental value-add at a glance



		Six months 31 Dec 2022	Six months 31 Dec 2021
Hectares of TSFs vegetated	Ha	8	37
Electricity consumption	Mwh	173 883	191 951
Potable water consumption	Mℓ	1 388	1 362
Total carbon emissions	CO ₂ e (t)	194 293	207 330

R18.2m

Environmental spend

HY1 FY2022: R34.7m





S

Our performance for the six months ended 31 December 2022

Safety performance

no fatalities

R8.0m

Employee training spend

TOTAL WOMEN
IN MINING

24%

HDSAs
in management

75%

Regenerating communities

Building sustainable livelihoods

Over 7 800 households across the **City of Ekurhuleni, City of Johannesburg and Merafong City** have benefitted from DRDGOLD's sustainable livelihoods programme (the Broad-Based Livelihoods (BBL) programme). In the face of rising inflation, negative effects of COVID-19 and load shedding, BBL families are more economically resilient - able to provide reliable healthy nutrition for their families, expand their economic livelihoods while pursuing their dreams towards a better future.

Over **750 vegetable tunnels** have been constructed since 2018



The DRDGOLD BBL has grown local economies **from the bottom-up** through mass activation and participation of households into the economy.

The various sub-programmes of the BBL enable people to start a diversity of activities from micro-agriculture, to manufacturing, to trading and supply within local communities according to the market demand.

This results in an increase in the injection and circulation of funds within the local economy, thereby **growing that local economy.**



G

Our performance for the six months ended 31 December 2022

INTEGRATED
REPORTING <IR>

Integrated Reporting
Framework



Global Reporting
Initiative



United Nations
SDGs



Responsible Mining
Principles

1 NO
POVERTY



4 QUALITY
EDUCATION



8 DECENT WORK AND
ECONOMIC GROWTH



9 INDUSTRY, INNOVATION
AND INFRASTRUCTURE



11 SUSTAINABLE CITIES
AND COMMUNITIES



12 RESPONSIBLE
CONSUMPTION
AND PRODUCTION



13 CLIMATE
ACTION



17 PARTNERSHIPS
FOR THE GOALS





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Shareholder data

(Incorporated in the Republic of
South Africa)
Registration No.1895/000926/06
JSE share code: DRD
ISIN: ZAE 000058723
NYSE share code: DRD